



CARICOM HEADING TOWARDS A Results Oriented Culture

“the Role of Monitoring and
evaluation”



Dr. Manorma Soeknandan

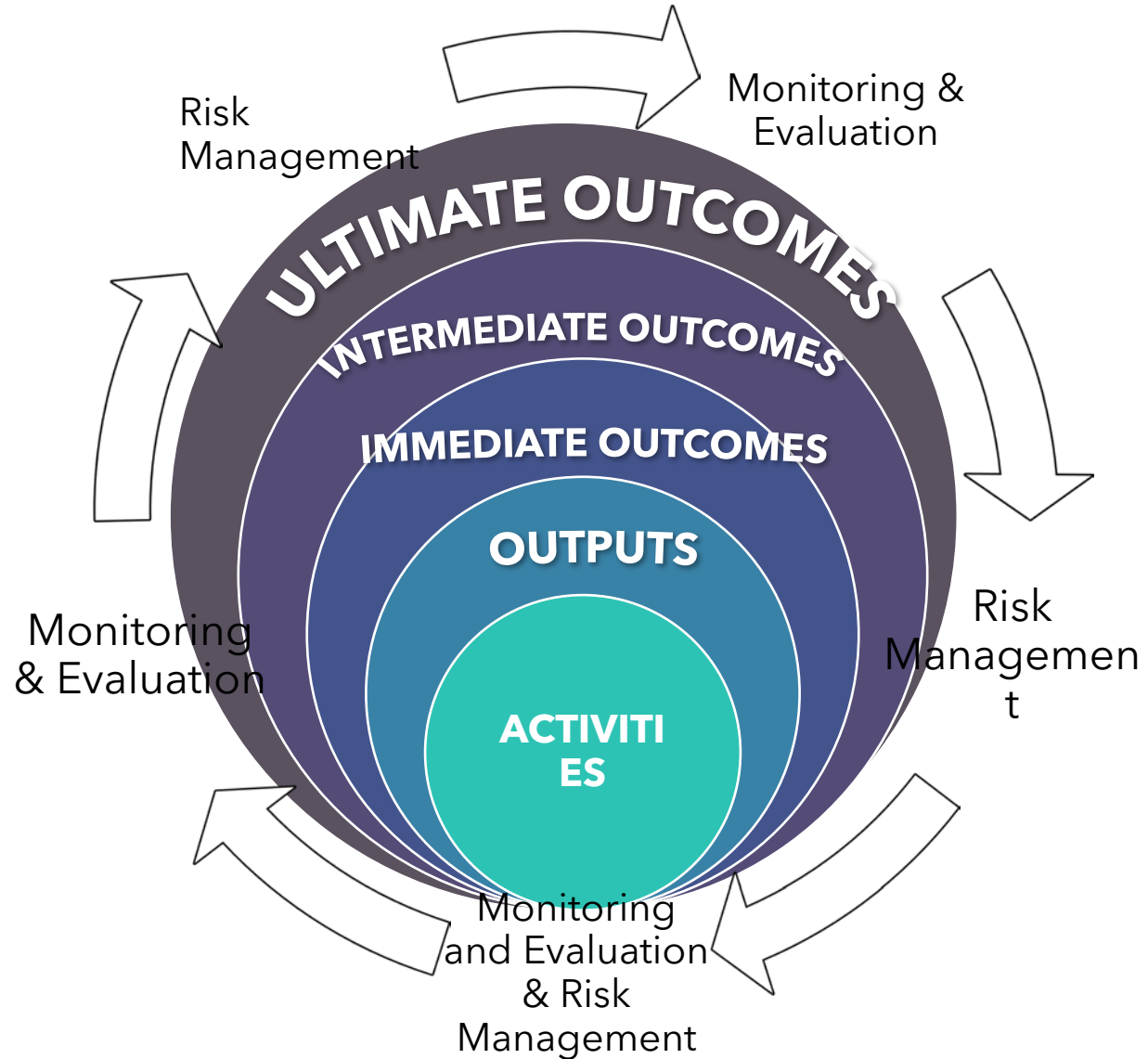
CCS / Community pre-2017

- Activity based, which could not be traced back to what was being changed or how it impacted stakeholders;
- Silo approach / no inter linkages, duplication and triplication of activities without achieving the desired results;
- Information about projects and IDP's is often secret and not shared, not with the Secretariat neither with other Member States. Even IDP's are reluctant to share info.
- No Result oriented culture, plus complaints about the implementation deficit;
- Work program and budget: a few hundred pages, very time consuming, high paper consumption

The start in 2014 and experiences:

- One cannot focus on a plethora of actions all over the place;
- Need to streamline activities towards achieving efficient, accountable and transparent results;
- All processes towards the Result must be transparent, traceable and pp, whether politicians, IDP's or the electorate must be held accountable and responsible for achieving or not achieving the results. Results be measured in a objective, independent way;
- Good Governance requires transparency and accountability and evidence-based data;
- To get information about priorities in the respective M.States, how they develop their Strategic Plans and Development Plans, and if these were in anyway Results based

CARICOM RBM SYSTEM RESULTS CHAIN



Development and approval of a 2phase project:

- Development of a project titled "Managing for development Results - furthering the Regional Integration Agenda" and has two phases:
- **First phase:**
- With support from the CDB, visited all Member States, with Baastel consultant from Canada;
- We established the CRLG "Caricom Regional Leadership Group" on the 29 July 2016, comprised of reps from all 15 Caricom Member States, Caricom RI's (23), and reps from internal Directorates within CCS. CRLG is led by the DSG, technical expert within SMU;
- The development of the CC Gender-Sensitive Results-Based Management (RBM) System, which also included the development of the Community Logic Model and Performance Measurement Framework (PMF) with indicators owned by all implementing partners. The RBM System also includes a Risk Management Progr.
- The First Caricom Results Focused 2018 Report was also developed in the first phase (note: not all internal stakeholders were happy with the reflection percentage wise of the results).

Political Buy-in / Commitment:

The CHOG at its 18th Special Meeting in 2018, agreed and mandated that all CC RI's, Organs and Bodies should adopt RBM practices which are geared towards promoting a result-oriented culture.

The Community Council in January 2019 mandated all Member States to adopt the RBM approach

Phase II

* Because of Jamaica's experience, we signed a MOU, and we received assistance from Jamaica " sharing of experience, how to adopt a whole-of-Government approach to RBM, the obstacles, etc.);

* With the support from the EU, we have completed:

1. A Model national RBM Policy and Adaptation Guide for adoption at the national level;

2. The operationalization of the CARICOM RBM Monitoring, Evaluation, and Reporting (CARMES database) Web Platform.

More RI's and M.States are coming on board.

Phase II, with support from WB IEG, CLEAR and LAC: 7 interventions over 6 yrs

- Adoption of the RBM Policy by all implementing Partners;
- Execute the CARICOM MER Web Platform by all implementing Partners;
- Advanced training and capacity building;
- Establishment of a Caricom Network of RBM professionals (CRNP) and strengthen the existing CRLG;
- Development of a post graduate curriculum for RBM and M&E (informed that the Caribbean Evaluators Group has a role to play here);
- Support the implementation of the Caricom Regional Strategy for the Development of Statistics, to assist in improving monitoring and measurement of results.

IMPACT OF M&E, and RR

M&E and Risk Assessment and Reporting

- Institutional Evaluation;
- Evaluation of major Project and Programme;
- Policy Implementation capability level;
- Conduct surveys on public satisfaction with major policy measures and administrative services;
- Evaluation of major policy measures and programmes;
- Evaluation of Government innovation efforts by every Ministry;



Info Sharing

IMPACT

Info Sharing

Beneficiaries

- Governments
- International Development Partners
- Public at large/Electorate



THANK YOU !